

9th Meeting of the Steering Group of Priority Area 10 “Institutional Capacity and Cooperation” of the EUSDR

Haus der Europäischen Union Wipplingerstraße 35, A-1010 Vienna, Austria,
4 December 2015, 9.00-15.00

Main outcomes

Participation

7 out of 14 Danube countries participated at the 9th Steering Group (SG) meeting of Priority Area 10 (PA10) of the EU Strategy for the Danube Region (EUSDR). The quorum was thereby fulfilled in accordance with the guidelines for the functioning of the SG of PA10.

Main discussion outcomes:

1. The SG was informed about PA10 contributions at the 4th Annual Forum (AF) of EUSDR, 29-30 October 2015 in Ulm, and its side events.
2. The SG was informed about PA10 contributions since the last SG meeting on 12 June 2015.
3. The SG discussed the status quo of the four PA10 platforms and further possibilities for cooperation and better spending of EU funds.
4. The SG supported proposals for joint work with Danube Strategy Point (DSP).
5. The SG reflected on the ongoing discussions about the revision of EUSDR Action Plan, its targets and evaluation system.
6. The SG welcomed the development of the EU Urban Agenda and supported the Joint Statement of the Ministers in charge of EU Funds, agreed upon at the AF.
7. The SG discussed good practices in relation to small grants for the development and implementation of Danube Region projects.

Upcoming meetings/deadlines

9 December 2015: D-LAP Advisory Committee, Vienna, Austria

February 2016: IPA II workshop, Ljubljana

February 2016: D-CAP Advisory Committee, Ljubljana, Slovenia

9-10 February 2016: Conference of the Council of Danube Cities and Regions (CoDCR), Bratislava, Slovakia

11-15 April 2016 (tbc): 10th Meeting of the SG of PA10

Spring 2016: UPDR Advisory Committee

Spring 2016 (April): D-FIP Advisory Committee

May 2016: Writing Strategic Documents workshop, Ljubljana, Slovenia

23-24 May 2016: Danube Financing Dialogue (DFD), Bratislava, Slovakia

June 2016: D-CAP Advisory Committee, Vienna, Austria

20-23 June 2016: Fundamental Rights Forum, Vienna, Austria

23-24 June 2016: Governance Hub Conference, Vienna, Austria

October: Audit of IPA Funds workshop, Ljubljana, Slovenia

2-3 November 2016: 3rd Participation Day, Bratislava, Slovakia

3-4 November 2016: 5th Annual Forum of the EUSDR, Bratislava, Slovakia

(Autumn) 11th SG meeting, Bucharest, Romania

(Autumn) D-LAP Advisory Committee

	AT	BA	BG	CZ	DE	HR	HU	MD	ME	RO	RS	SI	SK	UA	EC	EESC	RCC	CEI	FYROM
SG9	+	-	-	+	+	-	+	-	-	+	-	+	+	-	+	+	-	+	+

Meeting Minutes

1. Introduction and welcome

Figure 1: Participants list

Puchinger (PAC10, AT) welcomed the Steering Group (SG) members, the European Commission (EC), and meeting guests. The PA10 Steering Group has new members (Ms Spinaru (RO) and Ms Folprechtova (CZ))¹. The quorum was reached.

Puchinger (AT) made an overview of the agenda². He stressed that all the conclusions from the 8th SG meeting were taken into account and implemented in the following 6 months, except one – a meeting of Ministers of Regional Development, as such meeting has been organised at the AF. The SG adopted the agenda.

Further, Puchinger (AT) commented on the Joint Statement of Ministers in charge of EU Funds, European Affairs and European Integration³ agreed upon at the AF. It highlights issues such as communication, exchange of information in the Danube Region, both horizontal and vertical, especially between managing authorities (MA) and actors in charge of EUSDR implementation. It emphasizes the role of the DSP and the SG members.

Puchinger (AT) informed on what has happened since the 8th SG meeting. PA10 finalized the implementation report to the EC and posted it on its website⁴. PAC10 has had more than 30 contributions to various transnational events. Lukač (PAC10, SI) informed that the Advisory Committee (AC) meeting of the D-CAP platform will be held in February, 2016.

Hende (EC, DG Regio) emphasized the importance of the European Structural and Investment Funds (ESIF) for the implementation of the macro-regional strategies (MRS). He pointed out that MAs and SGs should cooperate. SG members need to provide projects of macro-regional value and approach the MAs in order to ensure the funding for those projects. He further suggested that MAs can be invited to the SG meetings.

Hende (EC) mentioned the Joint Statement of Ulm and defined it as crucial at the current moment. Until now, efforts have been made towards embedding the EUSDR into the national operational programmes, now it is time to bring targets to actions and start implementing. This means to ensure projects and technical meetings with the MAs or within the SG meetings.

¹ Please, see annex 1 for the full list of participants.

² Please, see annex 2 for the Final Agenda

³ http://www.danube-region.eu/attachments/article/616534/Joint%20Statement%2029.10.2015_adopted.pdf

⁴ files.groupspaces.com/CapacityandCooperation/files/1484817/A4se59nPvAlbyODPgUJE/EUSDR+PA10+implementation+report+2015+FINAL.pdf

2. Results and consequences of the 4th Annual Forum of the EUSDR in Ulm on 29-30 October 2015

Puchinger (AT) made several remarks on the pre-conditions that need to exist in order political and administrative systems to work well in the Danube Region. Specifically, he mentioned the ability of the public authorities to work effectively and clear political leadership that are included in a Report from the EC⁵. In this regard, he explained that there is a guide for social innovation⁶ (SI) that should be undertaken by public authorities and citizens need to advocate for that.

Puchinger (AT) continued by mentioning that the Report of the European Commission concerning the added-value of MRS⁷ elaborates on the need for strong cooperation between all the administrative levels with the civil society. Civil society should be considered as an equal partner in the policy dialogue.

Further, he elaborated on the evaluation of the added value of the EUSDR. There can be no other interpretation than that the EUSDR is a political tool, implemented in close relation to the Cohesion Policy and equivalent policies for non-member states. To keep this in mind is crucial when a revision of the EUSDR Action Plan is performed. Puchinger (AT) also stressed that before any evaluation of the EUSDR is initiated, a methodology should be developed taking into account that this is a policy evaluation, based on a political and strategic debate. It is possible to find measurable indicators for that.

Vilfan (DSP) commented that the DSP is entrusted to prepare an evaluation system for EUSDR. The objective is to have the evaluation system prepared till the mid-2016 and the evaluation process to be finished till mid-2017.

Hende (EC) explained that the aim of the EC is to prepare a comprehensive report on all MRS till the end of the next year.

Lukač (SI) commented that PA10 took part in the Joint Research Centre conference, co-organised the 2nd Participation Day (PD) on 28 October 2015 as well as three workshops – on urban issues, capacity building and Ukraine's participation in the EUSDR.

Lukač (SI) elaborated on the PA10 workshop related to capacity building. The aim is to set up a Danube Public administration framework that provides training in the area. Public administration needs to be professionalized. Lukač (SI) mentioned several challenges in the Danube Regions such as corruption, salary levels, empowerment of civil servants, and participation of local actors.

Mirtl (PA10, AT) added that PA10 participation in the AF has been on all levels of the EUSDR: political, policy and project level. PA10 had an input in the conference of CoDCR. Its workshop on urban issues involved representatives from the ARGE Donauländer and CoDCR, which are organisations working with city administrations and associations. Various successful projects in the Danube cities were presented, as well, in an interactive setting. The workshop highlighted the necessity to discuss the urban level in policy development and implementation.

⁵ COM(2014) 284 final

⁶ EC, Guide to Social Innovation, 2013

⁷ SWD(2013) 233 final

Mirtl (AT) informed about the PD taking place in Ulm, back-to-back with the AF. The PD was a meeting place for policy and project implementers. Mirtl (AT) stressed that an essential topic at the PD was the aspect of trust. The lack of trust is an issue we need to talk about.

Holzner (DE) expressed his appreciation that representatives particularly from NGOs have been present at the AF. He explained that the organisers of the AF tried to include the topic of the civil society within the first thematic session so as to make the connection with the PD and added that this topic goes hand in hand with the involvement of parliaments. In relation to the opening speech of Minister Friedrich at the AF, Holzner (DE) commented that the purpose was to encourage the PACs to reflect on the gained experience and if necessary to readjust their targets.

Hende (EC) informed that in the following week there will be a meeting of the National Coordinators (NCs) of the EUSDR which will discuss the revision of targets.

Arbter (NC, AT) commented that at the Ministerial meeting in Ulm a draft paper was produced with the intention that it will be developed into an official document. He asked for information about the current status of this paper and stressed on the need to provide the countries with a synthesis of what is good practice in each country and what are the concrete solutions to the faced challenges.

Vilfan (DSP) added that all the outputs in terms of thematic sessions and workshops of the AF are available on its website⁸ and will be preserved there for the whole year in order to ensure sustainability of results. He explained that at the upcoming NCs' meeting decisions should be made in relation to the revision of targets. The objective is to come to a proposal of a revised Action Plan at the end of the first quarter of 2016 and to have a final version of the revised Action Plan by mid-2016. He also commented that the DSP works closely with the DGs within the EC in order to support projects in the Danube Region and to search for best practices and models. He mentioned that the DSP started working with the EC on a guidance book for project support that is supposed to be finalized till the summer of 2016.

Vilfan (DSP) announced that the DSP is ready to work with PA10 to update its website and support its content management.

3. Status and perspectives of the four PA10 platforms

Lukač (SI) gave an overview of the D-CAP platform. She explained that several workshops have been organised focussing on building institutional capacity. A current target is the better utilization of the Instrument for Pre-accession Assistance (IPA) funding in the IPA countries. She also stressed that the aim is to expand the outreach to academia and public administration. In relation to EU member states, Lukač (SI) pointed out that PA10 work is directed towards connecting PA10 efforts with the funding opportunities provided under Thematic Objective 11 "Institutional Capacity" (TO11) of the Cohesion Policy.

Mirtl (AT) presented the D-LAP and its current status together with Urschitz (PA10, AT)⁹. He explained that the involvement of civil society is relevant both in relation to the topics of project development and implementation of national operational programmes, and in the process of societal transformation and

⁸ <http://www.danube-forum-ulm.eu/danube-forum-ulm>

⁹ Please see annex 3 for a power point presentation

also building institutional memory. It is also a European principle enshrined in the EU treaties. Now it is time to turn the set targets into actions. In view of that, Mirtl (AT) informed that national hearing have been held already in Austria, Serbia, Bulgaria and Ukraine. **The most pressing issue recognized is the need of NGOs for small money for project development.**

Urschitz (AT) gave a brief information about the structure of the Advisory Committee of the platform and its participatory basis. She pointed out that this structure is growing, however, a major challenge are travelling expenditures. **PA10 appeals that civil society organizations (CSOs) should be provided funding to travel abroad. A practical solution needs to be found in order to enable local actors to participate actively in the Strategy.**

Haken (EESC) proposed that **some part of the national budgets should be assigned for travel expenditures in order to allow NGOs to participate in these meetings.**

Vilfan (DSP) added that **national hearings are much needed in the countries of the Danube Region.** He supported the idea that the national governments should use some of the technical assistance money to finance CSOs' travel costs. In addition, he proposed that **DSP proposes to work together with PA10 on a joint paper summarizing best practices for inclusion of local actors.**

Urschitz (AT) elaborated further on the possible solutions for the inclusion of the civil society. She informed about a proposal first initiated in 2012 that all PACs should integrate a representative for the civil society. **She welcomed the proposal of the DSP to work together on finding ways to strengthen the presence of the civil society in the topics of the Danube Region and to work on a joint paper.**

Mirtl (AT) presented the UPDR. He stressed that the involvement of cities is crucial. One main aim of the upcoming EU Urban Agenda is to reach out to small and medium-sized cities.

In relation to that, PA10 cooperates with the CoDCR on political level, and facilitates project development on the UPDR. In addition, PA10 cooperates with Eurocities on specific topics such as Roma integration. These activities address the need to activate cities from the Danube Region on the European level.

Urschitz (AT) added that the UPDR is also growing as two Bulgarian municipal associations have joined its Advisory Committee. She pointed out that currently **the aim of UPDR is to involve the umbrella organisations.** Single cities have limited capacity to cooperate, thus UPDR aims at including them through city associations that possess more human and financial resources. She explained that **there is a need for comprehensive funding that is adapted to the type of work performed by UPDR which is not a project but an on-going initiative.**

Vilfan (DSP) asked whether PA10 considered monitoring the national allocations of 5 % ERDF funding required to be earmarked for integrated sustainable urban development. He added that **DSP can work with PA10 to see how Danube countries implemented this requirement.**

Urschitz (AT) mentioned that PA10 has made efforts to find funding from these 5 % and gave as an example a project in Romania where cities try to align EU funding sources. She said that PA10 would like to work with DSP in order to solve the problem of unlocking the use of these 5 % ERDF funding.

Hende (EC) suggested that PA10 consider the TAIEX Regio peer-to-peer programme of the EU¹⁰.

Lukač (SI) presented the D-FIP. Within the platform, an online search tool will be developed for funding opportunities on capacity building and information sources for good practices. On 23-24 May 2016 the last Danube Financial Dialogue will be implemented in Bratislava and a PAC/NCP meeting will be held back-to-back with it. During this event, PA10 concept of sustainability of financing instruments in form of pilot projects – TAF-DRP and START – will be presented.

Langer (DE) gave a brief overview about the 8th European Conference of CoDCR held on 29 October 2015, back-to-back with the AF. It was **attended by 60 mayors of cities along the Danube River**. It was suggested to **institute Danube Representative in the CoDCR member cities**, who are responsible for networking and serve as contact persons for the UPDR. This proposal will be discussed in the next meeting of the CoDCR on 9-10 February in Bratislava, chaired by the mayor of Bratislava.

Mirtl (AT) emphasized that both CoDCR and ARGE Donauländer aligned their presidencies with the Slovak presidency of both the EUSDR and the Council of the EU, and will hold their upcoming meetings in Slovakia.

Mirtl (AT) continued with the assessment of Danube Transnational Programme. 110 expressions of interest (Eoi) were submitted within Specific objective 1.2 *Increase competences for business and social innovation* and 56 Eoi within Specific objective 4.1 *Improve institutional capacities to tackle major societal challenges*. Further, he presented a table giving a systematic overview how the TO11, which corresponds to a wide extent to the thematic scope of PA10, was considered in the mainstream Operational Programmes of the 9 EU Member States of the Danube Region.

State	TO11 considered	Fund	Programme	Total Budget	Solely TO11
AT	-				
BG	+	ESF	Good Governance	336 Mio	Yes
		ESF	Human Resources Development	1,1 Bio	No
CZ	+	ERDF	Integrated Regional Operational Programme (IROP)	5,4 Bio	No
		ESF YEI	Employment	2,6 Bio	No
DE	-				
HR	+	ESF YEI	Efficient Human Resources	1,8 Bio	No
HU	+	ERDF ESF	Central Hungary	927 Mio	No
RO	+	ESF	Administrative Capacity	658 Mio	Yes
SI	+	ERDF ESF CF YEI	Implementation of the EU Cohesion Policy	3,8 Bio	No

¹⁰ http://ec.europa.eu/regional_policy/en/policy/how/improving-investment/taieux-regio-peer-2-peer

SK	+	ESF	Effective Public Administration	335 Mio	Yes
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Figure 2: TO11 presence in the Operational Programmes of the 9 EU Member States of the Danube Region

4. Results from TAF-DRP Call 3 and START Call 2

Pabst (EuroVienna, AT) presented the results from the third call of TAF-DRP and second call of START pilot projects¹¹. TAF-DRP third call received 22 applications, 17 were selected, covering 8 PAs and 9 Danube Region countries. The majority of the leading partners are NGOs, local authorities and universities/research institutions. Currently, the implementation phase is due to start in January and the latest completion of all projects should be at the end of June, 2016. The second call of START received 205 applications, 24 were selected, covering all the PAs with leading partners from 11 Danube Region countries. The majority of the leading partners are NGOs, followed by universities/research institutions. The grant agreements for the selected projects are due to be finalized until the end of the year. The two calls together ensured thematic and geographical balance.

Pabst (EuroVienna) shortly presented two of the projects that are funded within PA10 – City Centre Revival (CCR) project which deals with Capacity building for small and medium cities, and Goodworks ATHURO aiming at building sustainable public procurement.

Arbter (AT) asked whether there will be a follow-up on the funded projects to ensure exchange of experience in the whole Danube Region and ensure capitalisation.

Pabst (EuroVienna) answered that there will be mid-term and final-term evaluation on the projects. There is already a brochure of PA10 with presentations of some of the projects funded by TAF-DRP and START.

Holzner (DE) said that it would be beneficial to monitor how much money in total has been invested, which programmes have been targeted, how many projects came out and how many of them were successful.

Pabst (EuroVienna) answered that a correlation between the two pilot initiatives can be recognized as stakeholders who first applied for TAF-DRP funding further applied for START funding. Stakeholders are required to report on their results in their final report. She explained that EuroVienna has reached all the stakeholders requesting for follow-up on the finalized projects and that some of the stakeholder informed about their success. Puchinger (AT) added that reports on the results have been published on PA10 website¹².

5. Presentation of Building Administrative Capacities in the Danube Region (BACID) knowledge exchange fund

Schantl (KDZ, AT) gave an overview of the BACID knowledge exchange fund¹³. The aim of the programme is to strengthen the capacity of the local and regional governments in the non-EU countries

¹¹ Please see annex 4 for a power point presentation

¹² http://www.danube-capacitycooperation.eu/pages/technical_assistance_facility-drp; <http://www.danube-capacitycooperation.eu/pages/start-overview>

¹³ <http://kdz.eu/de/content/about-bacid>; Please see annex 5 for the whole presentation

of the Western Balkans and the Republic of Moldova to implement EU2020, South-East Europe 2020 Strategy and the EU acquis as well as to find synergies with other programmes and donors. She elaborated on the structure of the fund including 3 pillars and running 2 calls each year during the 3-year period of its operation. The third call will be launched at the beginning of 2016 under the topic of *Inclusive City* which will address Roma and youth issues as well as civil society. Under its second pillar *Governance*, BACID also links with the UPDR and next year on 23 - 24 June 2016 there will be a conference on Good Governance organised together with PA10.

6. Current developments towards the EU Urban Agenda

Arbter (AT) provided an overview of the current development of EU Urban Agenda. He informed the SG about the Informal Ministerial Meeting on Urban Policy held in Luxemburg on 27 November 2015 which adopted a *Memo about the State of Play of the EU Urban Agenda*¹⁴. He stressed that urban policies are the responsibility of the member states and thus discussions on the topic are performed through intergovernmental cooperation which is currently framed by the so-called Pact Amsterdam. It is a document that still needs to be developed and intends to include representatives of Committee of the Regions (CoR), the Council of European Municipalities and Regions (CEMR) and Eurocities.

The EU Urban Agenda is *in the making*. It is an objective of the Dutch presidency to be finalized and adopted on 30 May 2016. It is characterized by two main elements. First, it is focused on 12 themes. Second, its implementation is based on partnership principle, i.e. cities, associations, universities or other stakeholders, who are interested, can undertake further efforts to tackle urban challenges in cooperation. Four such partnerships have been endorsed and included in the *Memo about the State of Play of the EU Urban Agenda* – Housing, Urban Poverty, Migrant/ Refugees, Air Quality.

Mirtl (AT) suggested that CoDCR meeting on 9-10 February 2016 can also focus on the topic of housing, being in line with one of the proposed partnerships and one of the priorities of Slovakia.

Arbter (AT) added that the structure of the proposal for EU Urban Agenda reminds the governance structure of MRS. MRS should not focus on particular cities but on integrated urban development. MRS can help to develop a balanced approach to an EU Urban Agenda.

Puchinger (AT) commented that PA10 has already considered its role in the development of EU Urban Agenda and the need that EU28 Agenda be adapted to the Danube Region situation. The problem is in the post-socialist cities that are still in process of transformation. The EUSDR should ensure that all its members are covered by the EU Urban Agenda.

Poli (Central European Initiative (CEI), IT) asked if there are provisions about the participation of cities located in the candidate countries.

Arbter (AT) explained that this question was also mentioned in the discussions, **the participation of these cities is not restricted but there is a need to push further in this direction**. Serbia and Turkey expressed their interest in particular.

¹⁴ <http://www.dat.public.lu/eu-presidency/Events/Informal-Ministerial-Meetings-on-Territorial-Cohesion-and-Urban-Policy-26-27-November-2015 -Luxembourg-City /Material/IMM-Urban- LU-Presidency ---Memo-about-the-State-of-Play-of-the-EU-Urban-Agenda.pdf>

Schantl (KDZ) asked if it is possible and in which way cities can participate in the current stage of development of the EU Urban Agenda.

Arbter (AT) answered that for Austria, it is the Federal Chancellery that represents the Austrian cities in the high-level meetings and an expert from the City of Vienna also attended one of these meeting.

7. Central European Initiative's support to the implementation of the EUSDR

Poli (CEI) gave a presentation about the CEI and its work. He emphasized the lack of awareness among stakeholders about the existing MRS. CEI is in a specific position, having member countries from all the existing MRS – the EU Strategy for the Baltic Sea Region (EUSBSR), the EUSDR, the EU Strategy for the Adriatic and Ionian Region (EUSAIR) as well as countries from the EU Strategy for the Alpine Region (EUSAR). CEI has been making efforts to develop the awareness among its members about their participation in these MRS. In view of that, the CEI has developed a document *CEI Vision and Action Plan on Macro-regional Strategies (MRS)*¹⁵.

There is a need of better budgetary coordination for the support of macro-regional projects between the EU member states and the EU candidate and neighbouring countries. In this view, since 2015 CEI added to the evaluation criteria of its funding tools the consistency of the applications with the existing MRS and the SEE2020 Strategy.

Poli (CEI) discussed the importance of small and flexible financial tools to deliver support in short-term on the ground. He also mentioned the role of CEI in the EU transnational cooperation programmes. CEI Secretariat is in the position to be an associated partner in the projects of the first call of the Danube Transnational Programme and in this role supported a number of expressions of interest in the relevant fields of CEI operations. PA10 made this information available on its website¹⁶.

Poli added that the news on the CEI recent call for co-financing meeting and networking on the issue of the migration crisis raised substantial interest, too.

8. Activities PA10 in the next future

Tomšič (PA10, SI) presented the upcoming meetings which PA10 organises or co-organises:

9 December 2015: D-LAP Advisory Committee, Vienna, Austria
 February 2016: IPA II workshop, Ljubljana
 February 2016: D-CAP Advisory Committee, Ljubljana, Slovenia
 9-10 February 2016: Conference of the Council of Danube Cities and Regions (CoDCR), Bratislava, Slovakia
 11-15 April 2016: 10th Meeting of the SG of PA10
 Spring 2016: UPDR Advisory Committee
 Spring 2016 (April): D-FIP Advisory Committee
 May 2016: Writing Strategic Documents workshop, Ljubljana, Slovenia

¹⁵ Please see annex 5 for the full document *CEI Vision and Action Plan on Macro-regional Strategies (MRS)*

¹⁶ <http://www.danube-capacitycooperation.eu/item/1013411>

23-24 May 2016: Danube Financing Dialogue (DFD), Bratislava, Slovakia
June 2016: D-CAP Advisory Committee, Vienna, Austria
20-23 June 2016: Fundamental Rights Forum, Vienna, Austria
23-24 June 2016: Governance Hub Conference, Vienna, Austria
October: Audit of IPA Funds workshop, Ljubljana, Slovenia
2-3 November 2016: 3rd Participation Day, Bratislava, Slovakia
3-4 November 2016: 5th Annual Forum of the EUSDR, Bratislava, Slovakia
(Autumn) 11th SG meeting, Bucharest, Romania
(Autumn) D-LAP Advisory Committee

Tomšič (SI) also informed that PA10 will participate in the launch Conference for the EUSAR, 25-26 January 2016, where PA10 work within the EUSDR will be presented.

9. Conclusion of the meeting

Mirtl (AT) pointed out that PA10 needs its SG members to bring the PA10 structure to the ground. An active SG is needed for project implementation. PACs are the content developers of the Strategy and therefore work mainly on the policy level.

Arbter (AT) encouraged PA10 to continue its innovative approach in relation to its structure – platforms and targets – and advised to build upon the gained experience.

Haken (EESC) commented that if PA10 wants to develop more projects, it needs to give more visibility to available funding for cooperation.

Puchinger (AT) pointed out that PA10 have been working in this direction by launching the pilot project Danube Financial Dialogue and participating in a project developing an online search engine for EU funding – EuroAccess – that is due to be available in the beginning of 2016. The online platform that will be launched under the D-FIP will serve to address this issue as well. PA10 also considers the need to link to the Danube-INCO.NET¹⁷ project that provides information about funding opportunities in the field of research.

Annex 1 | Participants list

Annex 2 | Agenda

Annex 3 | D-LAP and UPDR power point presentation

Annex 4 | Power point presentation on the results from TAF-DRP Call 3 and START Call 2

Annex 5 | KDZ-BACID presentation

Annex 6 | CEI Vision and Action Plan on Macro-regional Strategies (MRS)

¹⁷ <http://danube-inco.net/>